

The Open Group OGD-001

DPBoK Foundation Part 1

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Question: 1

What is progressive specification in backlog management?

Response:

- A. Documenting all requirements upfront before development begins
- B. Refining and adding details to backlog items iteratively as development progresses
- C. Avoiding changes to backlog items after they are added
- D. Using static prioritization methods for backlog management

Answer: B

Question: 2

In a digital context, how does the perspective of a consumer differ from that of a sponsor?

Response:

- A. Consumers focus on purchasing decisions, while sponsors focus on end-user experience.
- B. Consumers use the product, while sponsors provide resources or funding.
- C. Sponsors prioritize technical specifications, while consumers do not.
- D. There is no difference between the two perspectives.

Answer: B

Question: 3

Why is virtualization considered economically attractive in some cases?

Response:

- A. It eliminates the need for software licenses
- B. It reduces hardware costs by consolidating workloads on fewer physical machines
- C. It requires no maintenance or operational oversight
- D. It completely replaces the need for cloud computing

Answer: B

Question: 4

What does the term “service level” refer to in operations management?

Response:

- A. The technical specifications of a system
- B. The agreed-upon quality and availability standards for a service
- C. The level of customer involvement in system design
- D. The number of users a system can support

Answer: B

Question: 5

How are dependencies and coordination related in Agile processes?

Response:

- A. Dependencies reduce the need for coordination.
- B. Coordination is required to manage and align team dependencies.
- C. Dependencies eliminate the need for team-level autonomy.
- D. Coordination focuses solely on internal team workflows.

Answer: B

Question: 6

Which of the following is a common challenge in transitioning from a traditional to a product-aligned organization?

Response:

- A. Increased reliance on hierarchical decision-making
- B. Breaking down functional silos and fostering cross-functional collaboration
- C. Reducing team autonomy to maintain control
- D. Eliminating customer feedback loops

Answer: B

Question: 7

What is a major concern when assessing culture in digital organizations?

Response:

- A. Over-reliance on metrics for evaluation

- B. The need for alignment between organizational values and employee behaviors
- C. Avoiding cultural change to maintain consistency
- D. Eliminating diversity to streamline processes

Answer: B

Question: 8

How does Lean Product and Process Development differ from manufacturing-oriented Lean management?

Response:

- A. It focuses solely on reducing costs.
- B. It accounts for invisible work in process, such as knowledge work and ideation.
- C. It eliminates iterative improvements.
- D. It applies only to physical product development.

Answer: B

Question: 9

Which of the following is a data management function identified in the Data Management Body of Knowledge (DMBoK)?

Response:

- A. Randomized data entry
- B. Data governance and stewardship
- C. Eliminating redundant systems
- D. Manual reconciliation of data inconsistencies

Answer: B

Question: 10

Why is formalized process management necessary in large-scale Agile environments?

Response:

- A. To eliminate flexibility in team processes
- B. To provide a structured framework for managing dependencies and scaling workflows
- C. To enforce top-down decision-making
- D. To replace team autonomy with centralized control

Answer: B

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