

IAPM CAPM

Certified Agile Project Manager

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Question: 1

Who is typically responsible for defining the product vision in Agile projects?

Response:

- A. Scrum Master
- B. Development Team
- C. Product Owner
- D. Project Sponsor

Answer: C

Question: 2

What is the primary role of the Scrum Master when conflict arises within the Scrum Team?

Response:

- A. To take sides with the Product Owner
- B. To instruct the team on the correct solution
- C. To facilitate open discussions and help the team resolve the issue
- D. To escalate the conflict to senior management

Answer: C

Question: 3

Which factor is most important when determining the content of a release?

Response:

- A. Team preferences
- B. Business value and customer needs
- C. Project sponsor availability
- D. Number of team members available

Answer: B

Question: 4

What is the primary purpose of the Kanban methodology in Agile project management?

Response:

- A. To increase the number of tasks assigned to individual team members
- B. To improve the flow of work by visualizing tasks and limiting work in progress
- C. To ensure all backlog items are completed within a fixed timeframe
- D. To assign detailed roles and responsibilities for each team member

Answer: B

Question: 5

What is the primary focus of the Test-Driven Development (TDD) practice in XP?

Response:

- A. Writing documentation before coding
- B. Creating automated tests before writing the actual code
- C. Increasing team velocity through faster coding
- D. Avoiding code refactoring to maintain stability

Answer: B

Question: 6

A _____ is a short, focused team-building event designed to strengthen relationships and improve collaboration within Agile teams.

Response:

- A. Daily Scrum
- B. Team Workshop
- C. Retrospective
- D. Story Mapping

Answer: B

Question: 7

Which motivational theory emphasizes the importance of meeting employees' psychological, safety, and self-fulfillment needs?

Response:

- A. Herzberg's Two-Factor Theory
- B. Maslow's Hierarchy of Needs
- C. Vroom's Expectancy Theory
- D. McGregor's Theory X and Theory Y

Answer: B

Question: 8

When can the Sprint Backlog be updated?
Response:

- A. Only at the Sprint Planning meeting
- B. At the end of the Sprint when results are reviewed
- C. Throughout the Sprint as the team learns more
- D. Only by the Scrum Master when impediments arise

Answer: C

Question: 9

Which roles are considered mandatory in a Scrum team?
(Select TWO)
Response:

- A. Scrum Master
- B. Stakeholders
- C. Product Owner
- D. Project Manager

Answer: A,C

Question: 10

Who is responsible for presenting the work completed during the Sprint Review?
Response:

- A. Scrum Master
- B. Product Owner
- C. Development Team
- D. Stakeholders

Answer: C

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