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Agile Project Management Foundation Exam

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Question: 1

When initially creating MoSCoW priorities, what is the primary focus?

A. Project priorities
B. Project increment priorities
C. Timebox priorities
D. Iterative Development priorities

Answer: C

Explanation:
When initially creating MoSCoW priorities in AgilePM, the primary focus is on Timebox priorities. This approach ensures that each Timebox (a fixed period during which specific tasks must be completed) has clear and prioritized objectives. The MoSCoW method (Must have, Should have, Could have, Won't have this time) helps the team to deliver the most critical features within the given timeframe, thereby optimizing the value delivered in each iteration. This prioritization ensures that essential functionalities are completed first, making the project adaptable and resilient to changes.
Reference:
AgilePM Foundation Handbook
"Agile Project Management with Scrum" by Ken Schwaber

Question: 2

Which of the following is a DSMD principle?

A. Build incrementally from firm foundations
B. Build incrementally from Feasibility onwards
C. Build incrementally in Timeboxes
D. Build incrementally

Answer: A

Explanation:
The DSMD (Dynamic Systems Development Method) principle of "Build incrementally from firm foundations" emphasizes the importance of having a solid understanding of the project's foundation before proceeding with incremental development. This principle ensures that each increment is built upon a stable base, which supports the overall project integrity and success.

Question: 3

Identify the missing words in the following sentence.
Principles 1 –Focus on the Business Need suggests that every decision taken during a project should be [?] – to deliver what the business needs to be delivered.

A. The responsibility of the Business Sponsor
B. Share between all of the project roles
C. Viewed in light of the overriding project goal
D. Made collaboratively

Answer: C

Explanation:
Principle 1 – Focus on the Business Need suggests that every decision taken during a project should be viewed in light of the overriding project goal. This principle ensures that all decisions align with the main objective of delivering what the business needs, thus maintaining a clear focus on achieving the project's goals.

Question: 4

Which statement about DSDM roles is true?

A. In DSDM, one person must hold several roles
B. One DSDM roles does NOT necessarily mean one person
C. All DSDM roles should be shared
D. DSDM roles should NOT be split between two people

Answer: B

Explanation:
In DSDM, it is true that one DSDM role does not necessarily mean one person. This allows for flexibility in assigning roles based on the project's needs and the individuals' skills and capacities. It is possible for one person to hold multiple roles or for a role to be shared among several people, depending on what is most effective for the project.

Question: 5

During what phase should the strategy for Iterative Development be considered?

A. Pre-Project
B. Feasibility

C. Foundations
D. Evolutionary Development

Answer: C

Explanation:
The strategy for Iterative Development should be considered during the Foundations phase. This phase establishes a firm foundation for the project, ensuring that only the right projects are started and that they are set up correctly, considering aspects such as feasibility and business case1. It's crucial to have a clear strategy for Iterative Development at this stage to guide the subsequent phases of the project effectively.

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