

# Latest Version: 6.0

## Question: 1

Which artifact shows a series of areas representing the amount of work in the different Kanban states?

- A. Cumulative Flow Diagram
- B. Lead time diagram
- C. WIP Limits
- D. PI burndown chart

**Answer: A**

## Question: 2

The \_\_\_\_\_ of the Continuous Delivery Pipeline is an Enabler that helps the RTE identify and remove bottlenecks

- A. Fishbone analysis
- B. value stream mapping
- C. process mapping
- D. Pareto Analysis

**Answer: B**

## Question: 3

Which of the below are not part of the CALMR approach to DevOps?

- A. Large batches
- B. Automation
- C. Measurement
- D. Culture

**Answer: A**

## Question: 4

Which of the following is not a primary responsibility of the RTE?

- A. Understanding the customer needs
- B. Facilitating PI Planning
- C. Tracking and removing impediments for the ART
- D. Managing the flow of value through the ART

**Answer: A**

### Question: 5

How do Business Owners assign value to PI Objectives?

- A. On a scale from 1 to 10
- B. Using the Fibonacci sequence
- C. In T shirt size
- D. In monetary terms

**Answer: A**

### Question: 6

Which of the following roles are involved into the preparation of the Program Backlog for PI Planning?

- A. RTE
- B. Enterprise Architect
- C. Product management
- D. Epic Owners

**Answer: A,C**

### Question: 7

Which of the following is not a role at the ART level?

- A. RTE
- B. System team
- C. Epic Owners
- D. Product management

**Answer: C**

### Question: 8

Which team event expresses the “Check” step of the PDCA cycle?

- A. Team Demo
- B. Iteration Retrospective
- C. Daily Standup
- D. Iteration Planning

**Answer: A**

### Question: 9

Coaching the members of the ART to embrace learning and relentless improvement is a key task for the RTE.

- A. TRUE
- B. FALSE

**Answer: A**

### Question: 10

Implementing Conway's law to design systems which mirror the communication structure is a good practice when organizing the ART

- A. TRUE
- B. FALSE

**Answer: B**